

Meeting of the Board of Directors June 6-7, 2017 Ottawa, Canada

FINAL DECISIONS

BOD/2017/06-01—March 1, 2017 Board Meeting Report: The Board of Directors approves the Report of the Meeting of the Board of Directors in Washington, D.C. on March 1, 2017 as set out in BOD/2017/06 DOC 03 Annex 1.

BOD/2017/06-02—<u>Trustee Budget:</u> The Board of Directors approves of the estimated administrative expenses of US\$441,000 for trustee services for the period of July 1, 2017, to June 30, 2018 as set out in BOD/2017/06 DOC 03 Annex 2.

BOD/2017/06-03—**Financing Options**: The Board of Directors:

- 1. Notes that while additional prioritization measures are not currently anticipated, there is no scope to provide additional indicative allocations at this stage.
- 2. Calls on all partners to intensify their efforts to secure additional financing through the GPE Fund and for donors and developing country partners to fulfill their pledges in a timely manner.
- 3. Noting the risk to GPE's liquidity, calls on those donors that are in a position to do so, to advance the timing of their contributions to the GPE Fund.

BOD/2017/06-04—Risk Management Report: The Board of Directors:

- 1. Endorses the changes to the Risk Matrix, including modification of risks, revisions to the overall score of some risks, update on current mitigations actions and addition of future mitigation actions, as presented in BOD/2017/06 DOC 06.
- 2. Requests the Secretariat to review the Risk Management Policy, including further clarification of the risk ownership and to report back to the Finance and Risk Committee by October 2017.

BOD/2017/06-05-Approval of Allocation for an Education Sector Program Implementation Grant: The Board of Directors with respect to the application submitted in the first round of 2017:

- 1. Notes compliance with the requirements for accessing the maximum country allocation, as described in the application and summarized in Annex 2 to BOD/2017/06 DOC 18.
- 2. Approves an allocation from GPE trust funds for an education sector program implementation grant (ESPIG), as described in the application and summarized in Table 1 in BOD/2017/06-05 2 (c), subject to:
 - a. Availability of funds.
 - b. Board decision BOD/2012/11-04 on commitment of trust funds for ESPIGs in annual installments.
 - c. GPC recommendations for funding include (all amounts in US\$):

Table 1: Application Summary and GPC Allocation Recommendations for an ESPIG in US\$:

	Country	Lesotho
a.	Maximum Country Allocation	2,300,000
b.	Allocation Requested (100%)	2,300,0001
c.	Fixed Part	2,300,000
d.	Variable Part	n/a

 $^{^{1}}$ Includes US\$200,000 for the cost of the grant agent to perform its roles and responsibilities (formerly supervision fees). Per decision BOD/2015/10-02 supervision fees are funded from the maximum country allocation effective from the second funding round of 2016

e.	Allocation Recommended by GPC	2,300,000
f.	Grant Agent	World Bank
g.	Agency Fee % - Amount	1.75%-40,250
h.	Period	3 years
i.	Expected Start Date	August 31, 2017
j.	Variable Part Disbursement Modality	n/a
k.	Funding Source	GPE Fund

- 3. Requests the Secretariat to:
 - a. Include in its notification to Lesotho, the relevant grant agent and coordinating agency, for distribution to the local education group (LEG), of the approval of the allocation and the expected timeframe for signing of the Grant Agreement and grant effectiveness, as applicable, as well as the conditions, requests for report-back, and observations on the program as recommended by the GPC and set out in Annex 1 to BOD/2017/06 DOC 18.
 - b. Include an update on the issues listed as "conditions" and "report back" in the annual Portfolio Review.

BOD/2017/06-06—Board and Committee Self-Assessment Schedule 2017-18: The Board of Directors:

- 1. Endorses the proposed Gender Equity Self-Assessment, and Schedule, as presented in BOD/2017/06 DOC 09 Rev. 1 Annex 1.
- 2. Endorses the proposed Self-Assessment for Board and Committee and developing country partner (DCP) Pre-Board Meeting Effectiveness, and Schedule, as presented in BOD/2017/06 DOC 09 Rev. 1 Annex 2.
- 3. Requests the Governance and Ethics Committee to oversee the process and provide a final report to the Board at its December 2018 Board meeting.
- 4. Requests the Secretariat to launch the Board and Committee and DCP Pre-Board Meeting self-assessment schedule beginning September/October 2017.

BOD/2017/06-07—GPE Priorities/CEO Performance Feedback: The Board of Directors:

- 1. Requests the Governance and Ethics Committee to launch the CEO Performance Feedback Process as set out in BOD/2017/06 DOC 10 Rev. 1.
- 2. Endorses the proposed roles and responsibilities for conducting the CEO Performance Feedback, as presented in BOD/2017/06 DOC 10 Rev. 1 Annex 2.
- 3. Endorses the proposed Survey Questionnaire presented in BOD/2017/06 DOC 10 Rev. 1 Annex 4.
- 4. Requests the GEC to provide input into the GPE priorities, which will be the basis for the 2017/2018 CEO Performance Feedback, and provide a final version to the December 2018 Board meeting.

BOD/2017/06-08—Decision Framework: The Board of Directors:

- 1. Endorses the proposed Decision Framework presented in BOD/2017/06 DOC 11 Annex 2.
- 2. Approves the Affirmative Vote procedure as set out in BOD/2017/06 DOC 11 as the preferred decision procedure to be applied to all education sector program implementation grant (ESPIG) recommendations from the Grants and Performance Committee to the Board. An affirmative vote decision is considered approved if a majority of constituencies including at least three out of the four constituency groupings provide their express approval, and provided that any objection received is dealt with prior to the end of the voting period.
- 3. Limits the use of the existing non-objection procedure by the Board to administrative and procedural issues that are not material. Committees may continue to use the non-objection procedure to make decisions
- 4. Requests the Governance and Ethics Committee to annually report on the use of delegated decision-making, and review the adequacy of the Decision Framework and report back to the Board as needed, including with recommended adjustments where necessary.
- 5. Requests the Secretariat, the Coordinating Committee, and the Governance and Ethics Committee to develop measures to strengthen the coordination and communication between the four Committees, the Coordinating Committee and the Board.

BOD/2017/06-09—Strategic Plan Implementation Plan: The Board of Directors:

- 1. Endorses the Implementation Plan detailing work underway or to be completed to deliver on GPE 2020 as set out in Annex 1 to BOD/2017/06 DOC 15.
- 2. Notes that the Implementation Plan will be updated annually as informed by progress toward the strategic plan objectives and the Results Report.

BOD/2017/06-10—Results Report 2015-2016: The Board of Directors:

- 1. Welcomes the finalization of GPE's first annual Results Report.
- 2. Under the oversight of the Strategy and Impact Committee, requests the Secretariat to translate the results findings into a simple and compelling narrative by August 2017 of what has been learned and areas for action that can become an integral part of GPE's replenishment strategy. In 2018 and going forward, this brief narrative should be included together with the Results Report submitted to the Board in June.
- 3. Recognizing the urgent need for further secondary analyses, requests the secretariat to develop a plan for responding to key areas where GPE 2020 is not on track and to develop a set of costed management actions to be reviewed by the Strategy and Impact Committee at the October meeting and by the Board in December 2017, with implementation status reviewed at each subsequent Board meeting. The management actions shall clearly state actions by the Secretariat and the broader Partnership in response to the Results Report.
- 4. Based on the management action plan, requests the Finance and Risk Committee to update the risk matrix based on the findings of the secondary analyses and propose mitigation strategies in their December Board report.

BOD/2017/06-11-Secretariat Work Plan and Budget: July 2017 - June 2018: The Board of Directors:

- 1. Approves an incremental amount of US\$33,590,000 to fund the FY18 Operating Expenses Budget as set out in BOD/2017/06 DOC 14 for the period July 1, 2017–June 30, 2018 including US\$1,916,000 for the second year budget of the Monitoring & Evaluation Strategy, and US\$700,000 as a supplemental budgetary item for costs associated with the replenishment conference.
- 2. Authorizes the Secretariat to carryover any unspent FY17 funds related to the first year budget of the Monitoring & Evaluation Strategy into FY18.
- 3. Authorizes the Secretariat to seek and accept targeted and in-kind contributions that may be used to fund the budget for the replenishment conference.
- 4. Notes with concern that the World Bank's increase in cost-recovery rates on non-salary staff costs has resulted in a significant increase in the budget of approximately US\$2.5 million. The Board therefore requests the CEO to engage with the World Bank to explore the feasibility of reducing the impact on the Global Partnership for Education.

BOD/2017/06-12—Institutional Arrangements: The Board of Directors:

- 1. Requests the Secretariat in consultation with the World Bank to submit a report to the Finance and Risk Committee for subsequent consideration by the Board in December 2017 that fully explores the options available, and their implications, for providing solutions to the issues described in BOD/2017/06/DOC 17 within the existing institutional arrangements with the World Bank.
- 2. The Report should provide an analysis of possible models for GPE's institutional arrangements, including:
 - a. Key elements of institutional arrangements and how they impact on GPE's capabilities and flexibilities (e.g., legal entity, trustee arrangements, hosting).
 - b. An examination of the institutional arrangements for other sectoral funds (e.g., health, climate) and their lessons for GPE.
 - c. An update on changes to the World Bank's policy with respect to financial intermediary funds and an assessment of its implications for GPE.

BOD/2017/06-13—GPE Evaluation Study of the Effectiveness and Efficiency of Developing Country Partners (DCP) Pre-Board Constituency Meetings: The Board of Directors:

- 1. Welcomes the first DCP pre-Board constituency meeting evaluation.
- 2. Requests the Governance Committee to develop and implement an action plan which responds to major findings and recommendations in the report for consideration by the Board in December.
- 3. Requests the Secretariat in consultation with representatives of the DCPs to co-develop future DCP pre-Board meeting agendas.

BOD/2017/06-14—**Alignment**: The Board of Directors:

- Recognizes the importance of ensuring alignment of development aid with national systems
 for the effective and efficient implementation of education sector plans with due attention to
 strengthening these systems where needed.
- 2. Requests the Secretariat to work with the Grants and Performance Committee to develop a work plan that identifies actions and plans that will be taken to enhance the alignment of GPE grants and report on that to the Board in December 2017.

BOD/2017/06-15-Leverage Fund: The Board of Directors:

- 1. Approves initial eligibility to access the Leverage Fund to countries that may be eligible and ready to apply for funding in 2018 in the following categories:
 - a. ESPIG-eligible countries that are subject to the cap of US\$100 million.
 - b. ESPIG eligible countries that have an allocation of less than US\$10 million or are classified as vulnerable Lower-Middle-Income Countries per BOD/2017/03-07.
 - c. Non-ESPIG eligible countries that are approved as eligible for other forms of GPE funding as set out in Board decision BOD/2017/03-07.
- 2. Approves the basis for allocation of funds from the Leverage Fund as set out in BOD/2017/06-DOC 08.
- 3. Noting the importance of demonstrating the potential impact of the Leverage Fund, and with due consideration to ensuring additionality, co-financing, and debt sustainability, approves the process for rolling out the operationalization of the Leverage Fund as set out in BOD/2017/06-DOC 08.
- 4. In the interest of ensuring efficiency and providing flexibility to test the concept, delegates authority to the Finance and Risk Committee to approve minor modifications to the approach that may arise in between scheduled Board meetings.
- 5. Requests that the Grants and Performance Committee in its deliberations on recommending a Maximum Country Allocation from the Leverage Fund to the Board prioritize those countries that in addition to meeting the minimum requirements:
 - a. Promote a strong results-based approach.
 - b. Provide additional co-financing in excess of the minimum requirement of three-to-one.

BOD/2017/06-16—<u>Disaster Risk Finance</u>: The Board of Directors requests the Secretariat to develop a strategic analysis of the options and implications of proceeding with a disaster risk finance approach focused on natural disaster risk as set out in BOD/2017/06 DOC 19 for consideration by the Finance and Risk Committee and recommendation to the Board in December 2017.